

Agenda



Performance Scrutiny Committee - Partnerships

Date: Wednesday, 10 January 2018

Time: 5.00 pm

Venue: Committee Room 1 - Civic Centre

To: Councillors M Rahman (Chair), D Davies, Y Forsey, R Hayat, M Linton, S Marshall, R Mogford, T Suller and K Whitehead

Item

- 1 Agenda in Welsh (Pages 3 - 4)
- 2 Apologies for Absence
- 3 Declarations of Interest
- 4 Minutes of the Meeting held on 8 November 2017 (Pages 5 - 10)
- 5 Single Integrated Plan (SIP) Performance Update Quarter 2 (Pages 11 - 28)
- 6 Consultation Draft Well-being Plan 2018-23 (Pages 29 - 62)
- 7 Forward Work Programme Update (Pages 63 - 68)
- 8 Evaluation of Meeting

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Date of Issue: 3 January 2018

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Agenda

Pwyllgor Craffu ar Berfformiad – Partneriaethau

Dyddiad: Dydd Mercher, 10 Ionawr 2018

Amser: 5 y.p.

Lleoliad: Ystafell Bwyllgora 1 – Canolfan Dinesig

Y Cyngorwyr: M Rahman (Cadeirydd), D Davies, Y Forsey, R Hayat, M Linton, S Marshall, R Mogford, T Suller and K Whitehead.

Eitem

1. Agenda yn Gymraeg
2. Ymddiheuriadau am Absenoldeb
3. Datganiadau o Fuddiant
4. Cofnodion y Cyfarfod a 8 Tachwedd 2017
5. Bwrdd Gwasanaethau Cyhoeddus – Diweddariad Perfformiad Cynllun Integredig Sengl - Chwarter 2
6. Cynllun Lles Drafft Ymgynghori 2018-23
7. Y Diweddariad o'r Rhaglen Waith i'r Dyfodol
8. Gwerthusiad o'r Cyfarfod

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Minutes



Performance Scrutiny Committee - Partnerships

Date: 8 November 2017

Time: 5.00 pm

Present: Councillors M Rahman (Chair), J Clarke, D Davies, R Hayat, M Linton, S Marshall, R Mogford and T Suller

In Attendance: James Harris (Chief Education Officer), Sally Ann Jenkins (Head of Children & Young Peoples Services) and Meryl Lawrence (Overview and Scrutiny Officer)

Apologies: Councillors K Whitehead

1 **Declarations of Interest**

None.

2 **Minutes of the Meeting held on 4 October 2017**

The minutes of the meeting held on 4 October 2017 were considered. Councillor Linton advised that he had sent his apologies for the last meeting but they hadn't been included.

Agreed:

The minutes of the meeting held on 4 October 2017 were approved as an accurate record of the meeting, subject to Cllr Linton's apologies being included.

3 **Proposal to Develop Fostering Services on a Regional Basis**

The Committee welcomed Sally Jenkins, Head of Children and Young People Services and James Harris, Strategic Director - People.

The Head of Children and Young People Services advised the Committee that links to further background information had been included in the Agenda and reports circulated to Members. She advised that the Fostering Team has been in place since the Council had been formed and currently have well supported and respected in house foster carers who provide quality care in a family home for children who have suffered significant trauma and who can be highly vulnerable. In 2015 / 16 across Wales 76.1% of children that were looked after were cared by foster carers. Fostering service providers across Wales include public services, independent commercial providers and independent not for profit providers. This has been replicated in England but Scotland differs as they do not have a private sector provision, as they are unable to profit. In 2015/16, as a region Newport performed better with 72.4% of children being cared for by its own Local Authority foster carers.

The table on page 14 of the Agenda Pack showed the differences of average weekly cost between in-house provision and independent fostering agencies and explained that the cost is significantly higher if the Council places via an independent provider. The Authority tries to secure placements within Newport first, but if this cannot be done then a placement in

another authority; such as Monmouth or Vale of Glamorgan would be explored, which can cause issues. It was also advised that the vast majority of children in care are older, and children between 11-14 have been known to want to make their way home to visit family, which can be a risk.

The spend on fostering and the care needs were rapidly increasing so there is a national need to look at how to increase the number of carers and realistically keep money within the public sector.

The following was discussed:

Members praised the Head of Service and the Social Services team for their hard work compiling the report and advised that the background information was really helpful, in particular the information and recommendations included in the National Fostering Framework Report Phase Two Report, which give a clear understanding of the strategy from the Welsh Government, that is helpful to Members.

Members asked for clarification on the comparative spend and noted the chart demonstrated a big difference in the average weekly cost and also the numbers of children. It was also queried how well the recruitment of foster carers was currently going. Members were advised that the Council always use in-house foster carers first and only use independent foster carers as a last resort. Six years ago the Children's Commissioning Consortium Cymru (4C's) ran a framework arbitration which brought down prices on the Council's behalf and that NCC's in-house foster carers had come out best in terms of quality and were paid the best rates. The purpose is to try and ensure NCC can grow more carers which would leave the authority better financially and also give a better quality of care for children. In regards to recruitment, Members were told that this was slow but steady as fostering is difficult, and with historical statistics show that foster carers in full time jobs struggle to foster the most challenging children. The Council do assess and recruit but it is currently slow. It was told that the biggest difference with the Council and independent fostering agencies is that the Council can always place children, which isn't guaranteed with the agencies. Members were also advised that the Fostering Team also write to all foster carers and ask if other family members would be interested in fostering, which has been quite successful.

It was queried how many carers have been consulted, as it is important that they are involved in the process and have their say. Members were advised that the Head of Service attends a foster carer forum twice a year, and she finds that the carers do not hold back from asking difficult questions. It has been discussed with them, and while they aren't comfortable with change they recognise that it is needed. She also advised that there would be further involvement in the next stage.

Members stated the important of keeping Newport looked after children locally, and there was some concern that the biggest risk of having a regional programme is that children could be placed further afield such as Monmouth. Members were told that Newport has a responsibility up until the final part of the child's placement. It was agreed that there is a risk and the biggest risk in Monmouth is that they have a large amount of independent foster carers from agencies and not in-house. Newport Fostering team are doing all they can to minimise the risk of placing children further afield.

Members queried where the £3.8 million comes from to fund placements, would the Council be able to cope with the demand of the growing population and whether families have financial responsibility for the children. It was advised that the money comes from the Council budget. The budget process for 2018-19 is currently being examined. The team use models and look back at previous years' statistics to forecast what is likely to be needed. This is especially important for children with additional complex needs. It was also advised that the Council was currently experiencing challenges with the numbers of children being looked after and there had been a rise in the last quarter. It was advised that there are currently 311

looked after children, with the last 20 children coming from families with significant threatening issues. They are in the Council's care because the families exposed the children to risk. It was noted that the one exception was children with severe disabilities such as frequent seizures, as they require care beyond the standards given and need an element of nursing care. Members were advised that families do not have financial responsibility for the children.

Members queried if agencies have a less stringent vetting procedure for recruitment and if they are recruiting more carers. It was clarified that all agencies are subject to regulation using the same framework, but that sometimes agencies have made poor matches for children. Members were told that there are good agencies with good foster carers working for them, but were reminded that agencies are there to make a profit. It was also stressed that the NCC Fostering team try to ensure that Newport children can be placed with Newport carers.

Members asked if the team try to keep siblings together or if they are placed with separate families. It was explained that when placing siblings keeping them together can be challenging, but it was agreed that the importance of sibling relationship is huge. The team firstly try to keep the siblings together but it is not always possible to find placements for even two children to be cared for together. If this is the case the team try to keep the children as near as possible, and if separated to always keep them in contact with each other.

Members queried what the greatest benefits would be in moving towards a regional service, and who would scrutinise it. They were advised that a massive benefit would be that the Council would be in a better position to recruit, with a greater access to carers and potential for savings. Also, with a larger pool of carers to choose from it would give strength to the Fostering team. It was advised that the 5 different authorities have different strengths and that Newport City Council are strong with mother baby placements but not so good with 7-9 year old placements, but this could be another authority's strength. Members were told that a Management Board meets quarterly and nationally. Data and budgets are looked at an Officer level, which the Head of Service would report annually to Members.

Members asked if the 5 local authorities were on same level with training of foster carers, especially with children with complex needs. They were advised that all of the authorities provide training but the calibre of each was not known and the Council would train to the expected standards.

It was queried whether the Authority would be able to use other Authorities' resources, such as temporary accommodation. Members were advised that there is a clear understanding across Gwent that the Local Authorities are committed to working together, to have good work relationships and to ensure that it is sustainable. The hope is to explore all resources going into fostering and the best ways to share recruitment budgets.

Members agreed that keeping Newport children within Newport was important and stated that compared to the 5 other regions Newport is unique with its large ethnic background. It was asked if the Fostering team try to place children in a similar background. Members were told that the Council do have Muslim carers but ultimately the team need to make sure whoever the child is placed with have their needs met. With an expanding pool of carers it will give a greater number able to meet ethnic needs, as identity is an important element.

Members asked whether there were any early intervention or preventative measures in place for parents of children previously taken in to care. Members were advised that with evidence from extensive work with looked after children, all four British nations found absolute correlation between poor areas and children being looked after, and in Wales this was even more acute. It is a challenge to break the cycle of poverty. Members were told that Newport has a good record to mitigate and praised the preventative services in place and advised that Newport have the best educational psychologists in Wales. In addition, there is a project

named Reflect that supports women who have had more than one child removed and are at high risk of having children who will be subject to the same experience.

Members enquired whether the regional fostering proposal would meet the requirements of the Wellbeing of Future Generations Act and Social Services and Wellbeing Act. They were advised that the proposal fits with both pieces of legislation and their principles. The Council has to make decisions for children and to ensure children have the best possible future, and has very clear looked after children arrangements. Within the regulations it is clearly laid out for children to be situated as close to home as possible, or at least remain in Wales.

Conclusions:

Following consideration of the proposal to develop fostering services on a regional basis, Members made the following comments:

1. That the National Fostering Framework Phase 2 document linked to this report, which shows greater context and rationale behind the regional proposal, should be shared with Cabinet when considering the proposal.
2. It is important that consultation continues with Foster Carers to feed their views into the ongoing development of this proposal and the need for harmonisation of policies for paying fees and allowances to local authority foster carers, to address the payment of foster care allowances and fees identified by foster carers and staff as a key issue during the consultation programme, was recognised. (Recommendation 9 of the National Fostering Framework Phase 1 Report refers.)
3. The Budget modelling and forecasting for foster care provision is key and balancing the spending on fostering with the care needs, both of which are rapidly increasing.
4. The Scottish Model, where legislation removed profit-making private sector foster care provision, could be explored and considered in Wales and nationally look at how to increase the number of carers and ways to maximise the use of the available funding, while reducing the spend on profit-making private sector foster care agencies.

4 Forward Work Programme Update

At the meeting held on 4 October 2017, the Committee had requested that Sophie Howe, Future Generations Commissioner for Wales be invited to this meeting to provide an update on how the PSB is progressing on meeting the requirements of the Act.

Members were advised that although the Commissioner's general duties included monitoring, this was limited to monitoring and assessing the extent to which **Well-being Objectives** are met. The Wellbeing Objectives would be included in the Public Service Board's Draft Wellbeing Plan being developed, so monitoring the objectives would be premature at this stage. The Future Generations Commissioner was therefore not invited to attend this meeting.

In the meantime the Council's Regulator; Wales Audit Office (WAO) would undertake a Fit for Future Review, to look at how Authorities are responding to current challenges including the **Wellbeing of Future Generations Act**. The Review would include speaking to Chairs, Members and Officers in separate focus groups and some Members had been invited to attend these Focus Groups by the Senior Overview & Scrutiny Officer. WAO would also be attending and observing meetings including the Performance Scrutiny Committee - Partnerships to be held on 10 January. Arising from the Review there would be a Report including any recommendations and an action plan, which could be reported to this Committee.

The Overview and Scrutiny Officer presented the Forward Work Programme to the Committee in particular the items that would be discussed at the next two meetings, and advised there were no amendments to the programme to report. Members were also referred to the attached minutes of the Public Service Board meeting held on 12 September 2017 when the Chair of the Committee attended to feed back the Committee's comments. The Chair advised that representatives from the Public Service Board would be invited to attend future meetings for related reports. He reminded Members that the Wales Audit Office would be observing how the Committee conducts scrutiny of the PSB at the next meeting of the Committee on 10 January.

Finally, the Chair mentioned the training session that had been run by the WLGA which had been open to all Scrutiny Committee Members upon questioning techniques and how to approach scrutiny. He advised that he was disappointed with the lack of turn out especially with the two options of training dates offered and stressed the importance of training especially for this new Committee. The Overview and Scrutiny Officer confirmed that slides of the training session would be circulated to Members of the Scrutiny Committee. The Chair encouraged Members of the Committee to make every effort to attend the training upon the Wellbeing of Future Generations Act that would be scheduled for early in the New Year.

Agreed:

The Committee noted the information provided above and approved the forward work programme for the next two meetings.

The meeting terminated at 6.40 pm

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Scrutiny Report

Performance Scrutiny Committee - Partnerships

Part 1

Date: 10 January 2018

Subject Public Services Board – Single Integrated Plan (SIP) Performance Update Quarter 2

Author Overview and Scrutiny Officer

The following people have been invited to attend for this item:

Theme:	Invitee:	Dashboard:
Overall responsibility for Partnerships	Rhys Cornwall, Head of People and Business Change	Overview
Economy and Skills Performance Dashboard	Beverly Owen, Strategic Director - Place (Theme Lead)	Appendix 1
Health and Wellbeing Performance Dashboard	William Beer, Public Health Wales (Theme Lead)	Appendix 2
Safe and Cohesive Performance Dashboard	Chief Inspector David Morgan, Gwent Police (Theme Lead); Superintendent Ian Roberts, Gwent Police.	Appendix 3

Section A – Committee Guidance and Recommendations

<p>1 Recommendations to the Committee</p> <p>1.1 The Committee is asked to consider progress against the Single Integrated Plan (SIP) Themes for Quarter 2 and determine if it wishes to make any comments to the Public Services Board (PSB);</p> <p>1.2 To receive the update on the use of Shisha in Newport from the Health and Wellbeing Theme Lead.</p>
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2 Context

Single Integrated Plan

2.1 The Well-being and Future Generations Act (Wales) 2015 established a Public Services Board (replacing Local Service Boards) for each Local Authority area in Wales, with the requirements set out in statutory guidance 'Shared Purpose: Shared Future'. Before the introduction of the Act,

the statutory guidance 'Shared Purpose – Shared Delivery' set out the requirements for each Local Service Board (LSB) to develop and publish a summary report once a year which should contain a balanced summary of the delivery of planned priorities and outcomes and the plan's effectiveness over the previous year. Until the Single Integrated Plan (SIP) is replaced by a Local Well-being Plan in May 2018, the Public Services Board has responsibility for producing a summary report; the One Newport SIP Annual Report.

Quarter 1 Performance at Scrutiny Committee

- 2.2 Scrutiny Committees consideration – Q1 - Members may recall at the meeting held on 26 July 2017 the Committee considered the One Newport SIP Annual Report 2016-17, which included the following three themes:
- Economy & Skills Theme;
 - Health & Wellbeing Theme;
 - Safe & Cohesive Communities Theme.

A link to the One Newport SIP is provided in **Section 7** of this report.

- 2.3 Feedback to PSB on Q1 - The Committee noted the progress being made by the Public Services Board and forwarded its comments to the Public Services Board. A link to the minutes of the Scrutiny Committee meeting held on 26 July is provided in **Section 7** of this report. These comments were presented to the PSB at its meeting on the 13 September 2017, the minutes of which were reported to our previous meeting on 8 November 2017. A link to the minutes is provided in Section 7 of this report.

Quarter 2 Performance Update

- 2.4 PSB consideration of Q2 - The Public Services Board considered the following Quarter 2 Performance Update Dashboards at its meeting held on 12 December. At this meeting, the Lead Officers updated the PSB on progress and responded to questions. The following is a summary of issues that were raised:
- Regarding the proposals for Newport Transporter Bridge, C Davies (Natural Resources Wales) suggested Newport City Council and NRW discuss the potential for water quality improvements to the river in that area, which could support the project.
 - N Prygodzicz (ABUHB) commented on the potential for PSB members to promote their job opportunities at the city's jobs fairs, broadening the offer at the events.
 - C Lane (Third Sector Partnership) questioned whether the PSB was considering skills development to address for financial vulnerability. It was agreed to consider this as formal feedback on the consultation draft of the Well-being Plan.
 - Regarding Health and Well-being, N Prygodzicz noted that capital funding had been agreed for primary care facilities in Newport East and that consideration of the best location from a partnership perspective could deliver wider benefits.
 - **Pill Action** – Supt Matt Williams updated the Board on the range of action underway in Pill. A residents' survey showed an increase in public confidence in the action being taken by the Police and partners.

The PSB agreed to

- i) To note the reports.
- ii) To note the need to consider skills development to address financial vulnerability as feedback on the consultation draft of the Well-being Plan.
- iii) To issue press releases regarding the work of the PSB following each meeting.

3 Information Submitted to the Committee

3.1 The SIP Quarter 2 Theme Performance Dashboards are attached for the Committee's consideration, as follows:

Appendix 1 - Economy and Skills Theme

Appendix 2 - Health and Wellbeing Theme

Appendix 3 - Safe and Cohesive Communities Theme

3.2 ***At the meeting on 4 October 2017, the Committee also requested an update on the use of Shisha within Newport and how it could be regulated, from the Health and Wellbeing Theme Lead.***

2.5 The One Newport Performance Management Framework 2017-18 specifies that the performance of each of the SIP Themes should be reported to the Public Services Board on a quarterly basis.

Each of the Dashboards includes the following summary of performance:

- Key Achievements and Successes;
- Performance Measures;
- Plans for next Quarter;
- Underperformance / Risk.

The Framework also specifies that the Performance Scrutiny Committee should scrutinise performance half yearly.

4. Suggested Areas of Focus

Role of the Committee

The role of the Committee in considering the Q2 update on the SIP is to:

- Take a backward look at how the partnership has performed in Q2 against the objectives in the SIP;
- Assess:
 - How well the PSB has delivered as a collaborative partnership on its objectives;
 - How effectively the Partners on the PSB worked together to deliver the SIP;
 - mitigation actions put in place to address risks and not achieving objectives;
 - How the public were engaged with on the SIP, and how feedback has been used.

4.1 The following suggested lines of enquiry have been adapted from the Welsh Government Guidance on Scrutiny of the PSB relating to scrutiny of the Wellbeing Plan when in place, but are also relevant to be utilised to assess how the partnership performed on its SIP themes:

1. To what extent have actions been delivered within the timescales specified?
How much progress has been made towards meeting its objectives?
2. How effective has the partnership worked together to achieve its objectives? How could the partners have worked more effectively?
3. What have been the resource implications of delivering on the SIP? How has working as a partnership maximised the resources available?
4. How has utilising the resources across the partnership made a positive impact in delivering on the SIP? What difference has working in partnership made to achieve these objectives?

5. How have the PSB acted in collaboration to meet its objectives, in line with the sustainable development principle?
6. Has service user experience been used to assess performance of the partnership in delivering on the objectives? What methods have been used to evaluate effectiveness and impact of the partnership in delivering on objectives?

Section B – Supporting Information

5 Supporting Information

- 5.1 The Guidance for Local Authority Scrutiny Committees on the scrutiny of Public Services Boards issued by Welsh Government in August 2017 states that:

“Research into the practice of collaborative or joint scrutiny in England and Wales identifies that arrangements are effective when they demonstrate the following characteristics:

Characteristics of effective partnership scrutiny

- Scrutiny regards itself as a form of ‘critical friendship with positive intent’ in which scrutiny practitioners act as advocates for the success of joint working.
- Collaborative performance is evaluated from the citizen’s perspective.
- Strong efforts are made to understand the complexity of partnership arrangements and to facilitate learning about the culture and assumptions of different organizations.
- Scrutiny creates positive expectations by focussing on issues regarded as useful to the partnership or where there is consensus that ‘things need to change’.
- Scrutiny demonstrates intellectual independence and investigative rigour in all of its activities.
- Scrutiny demonstrates a positive impact by developing clear, timely, evidence-based recommendations aimed at enhancing collaborative performance.
- Scrutiny critically evaluates its own performance utilising partnership perspectives.

- 5.2 The Guidance further states that a PSB is required to prepare and publish a report detailing the progress made towards meeting local well-being objectives no later than 14 months after the publication of its first local well-being plan. This is intended to enable the board to report on the full year’s activity. Subsequently, an annual report must be published no later than one year after the publication of each previous report. The PSB must send a copy of its annual report to overview and scrutiny. This reporting will come into effect after the Well-being Plan has been published in May 2018 -: the Draft Wellbeing Plan is currently out for consultation as part of which it will be presented to the Committee as the next item on the Committee’s Agenda for consultation. In the meantime, the Scrutiny Committee is asked to scrutinise the performance of the PSB in delivering against its Single Integrated Plan.
- 5.3 A link to the full Welsh Government Guidance is provided in **Section 7** of this report.

6 Links to Council Policies and Priorities

- Single Integrated Plan for Newport
- Newport City Council's Corporate Plan 2012-17
- All partner organisations are required to ensure the outcomes in the Single Integrated Plan are reflected in the aims and objectives of their organisation's corporate planning process.
- PSB Draft Wellbeing Plan

7 Background Papers

- 7.1 [Single Integrated Plan Annual Report 2016-17](#)
- 7.2 [WG Guidance for the Single Integrated Plan - Shared Purpose - Shared Delivery](#)
- 7.3 [Minutes of Performance Scrutiny Committee – Partnerships](#) held on 26 July 2017
- 7.4 [Guidance for Local Authority Scrutiny Committees on the scrutiny of Public Services Boards](#) (Issued by Welsh Government August 2017)

Report Completed: 21 December 2017

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APPENDIX 1

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Key Achievements & Successes

Economic Infrastructure

- Development of a semi-conductor cluster in Newport ratified by Cardiff Capital Region City Deal, Welsh and UK government
- Investment in expansion of National Software Academy in the city centre agreed by Welsh Government and Newport City Council
- VVP legacy schemes – Work underway on Phase 2 of POBL’s scheme to create apartments at Griffin Island and at 123-129 Commercial Street.
- Draft High Street Conservation Area Management Plan prepared for public consultation as part of Heritage Lottery Funding Townscape Project for Market Arcade
- Active Travel public consultation underway regarding walking and cycling routes

Skilled Population

- Further planning work undertaken for the development of Newport Knowledge Quarter
- Two Jobs Fairs held in the city - July Jobs fair focused on the hospitality sector in partnership with Celtic Manor Resort; September Jobs fair focused on the retail sector in partnership with Friars Walk
- Work undertaken through the Youth Engagement & Progression Framework to identify Key Stage 4 and 5 young people at risk of no progression and to reduce the number not in education, employment or training (NEET)
- Partnership event held on the findings / recommendations of a NEET Review and an audit of the sufficiency of youth support services in Newport to inform way forward
- Sector focused Employer Fora at Coleg Gwent, set up to better understand Gwent employer needs, resulted in a re-focus of some curriculum areas, new content on some courses, new FT and PT courses and new apprenticeship / HE routes at the college
- The first cohort of cyber security students started at University of South Wales Newport City Campus

Economic Growth

- Pop-up Business School held in Newport City Centre to offer advice and support to people interested in setting up in business
- Announcement of ABP Newport Wales Marathon to take place in the city April 2018
- Announcement of Newport as the host city for the Westfield Heath Transplant Games in Spring 2019
- Second round application submitted for £2.7 Million HLF grant for the HLF Living Levels Landscape Partnership to improve access to this internationally important area, supporting the economy and improving perceptions of Newport.

Performance Measures

	Target	Actual	RAG
Reduction in number of Year 11 school leavers not in employment, education and training (NEET)	1.9%	Figure available year end	
Reduction in number of Year 13 school leavers not in employment, education and training (NEET)	3.0%	Figure available year end	
Increase in city centre footfall (Commercial St and Bridge St counters)	Apr – Sep 2016 6,907,344	Apr – Sep 2017 6,648,417	A
No. of people supported into skills and work related activity across Employability and Skills Group	2000	945	G
No. of people supported into employment across Employability and Skills Group	1000	534	G
No. of people who maintained their employment for at least 13 weeks across Employability and Skills Group	600	312	G

Plans for next quarter

- Next stage of master planning for Newport Knowledge Quarter
- Public consultation on City Centre Masterplan
- Submit bid for Heritage Lottery Funding for Newport Transporter Bridge
- Employability and Skills Group review City Skills Audit and agree action plan

Underperformance & risks

Failure to attract funding e.g. Unsuccessful HLF bids, external funding for employability / skills programmes, funding for infrastructure projects including Newport railway station footbridge;

Mitigating actions

Continue to work closely with funding providers and seek alternative funding if required.

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APPENDIX 2

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Priorities	
Alcohol & Drugs	Mental Well-being & Resilience
Food & Nutrition	Physical Activity / Active Travel
Healthy Ageing, Independence & Resilience	Smoking & Tobacco Control

Key Achievements & Successes	
<p>Alcohol & Drugs: Promotional material developed for BBV and SEIDS. Blue light project is currently developing referral pathways. Alcohol outreach programme running supporting a number of street drinkers in the city. This has highlighted an increase in females and couples with no fixed abode.</p>	
<p>Food & Nutrition: Work underway to develop a launch event at the Riverfront for the breastfeeding premises welcome scheme. Shortened Phunky Foods 11 week programme delivered at St Andrews. "Fitfun" (family weight management) pilot reviewed and updated for delivery for the 4-7 age group.</p>	
<p>Healthy Ageing, Independence & Resilience: Hospital in-reach project has been re-scoped. Choose pharmacy platform installed within 90% of the practices in Newport. Living Well, Living Longer (LWLL) health checks have been rolled out in the east of the city.</p>	
<p>Mental Well-being & Resilience: NCC awarded dementia friendly status. Stress control and activate your life classes have continued with good retention rates.</p>	
<p>Physical Activity / Active Travel: Active Travel statutory consultation process ran from July to Sept. 70 responses received. Sample draft Newport maps have been produced for the green infrastructure network. Walk the Port event took place in Sept. 3 schools have completed the Play on the Playground pilot.</p>	

Underperformance/Risks	Mitigating actions
No Foodwise programmes running in Newport due to changes in funding streams /staff resources	
Poor take up of the LWLL health checks	Ongoing work with GPs, CPD event, launch of volunteer champions
Not all schools are displaying smoke free gate signs.	Audit to be undertaken and schools to be contacted.

Performance Measures	Yearly Target	Actual	RAG
<i>No. of premises signed up to Breastfeeding Welcome Scheme</i>	50	20	Amber
<i>No. of children taking part in Phunky Foods</i>	180	210	Green
<i>No. of "Fitfun" programmes</i>	4	2	Amber
<i>Dementia champions</i>	20	8	Green
<i>Dementia friends</i>	500	380	
<i>Dementia friend sessions</i>	50	28	
<i>No. of stress control / activate your life attendees</i>	500	300	Green
<i>No. of people taking part in Walk the Port event</i>	250	157	Amber
<i>No. of new walkers</i>	50	60	
<i>% of walkers that had a positive experience</i>	80%	100%	

Plans for next quarter
<p>Alcohol & Drugs: SEIDs training to take place. Mapping of projects and working groups relating to rough sleeping, alcohol and drugs to be undertaken to ensure no duplication and joined up working.</p>
<p>Food & Nutrition: Launch of the breastfeeding premises welcome scheme. Phunky Food programme to continue in 6 schools and expand to a further two schools. Fitfun to be piloted following review.</p>
<p>Healthy Ageing, Independence & Resilience: Re-scoped hospital in-reach project to be implemented. Choose pharmacy platform to be installed in the remaining 10% of pharmacy. LWLL health checks to be rolled out in the west of the city.</p>
<p>Mental Well-being & Resilience: Dementia Friends to be rolled out to Newport Football Club, Newport Library Service and Newport Live. St Joseph's RC High School to host a young people mental health and well-being conference. Suicide signage to be added to 6 bridges in Newport. Other hot spots are to be considered.</p>
<p>Physical Activity / Active Travel: Final active travel network plan to Welsh Government. 15 year route development plans to be available from Jan 2018. Walk the Port event to be reviewed and amended for delivery in 2018. 2 more schools to take part in the play in the playground programme.</p>
<p>Smoking & Tobacco Control: JustB taking place in Newport High and Llanwern. Smoke Free Signs to be installed at Newport Live outside spaces.</p>

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APPENDIX 3

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Key Achievements & Successes

Six week 'NP20' project completed in August with excellent voluntary participation. This has coincided with a targeted approach towards known offenders using CPNs and CBOs and a reduction in ASB in the City Centre.

Planning underway for Operation Bang activities for Halloween/Bonfire Night

Operation Ash deliberate fire setting project ran in Newport East aimed at education, clean-up and enforcement. School arson vulnerability assessments in all Newport schools undertaken.

Off road bike operation with focus on mopeds/bikes in Newport West has resulted in a large number of seizures

Five tickets issued for breach of the PSPO, three for drinking offences and two for aggressive /intimidating Begging. Numerous persons have also been dealt with informally for begging offences and drink seizures

City Centre parking enforcement – Streetscene blocking off key streets from 11am to 5pm. Businesses and residents leafleted on restrictions, also press release and social media warnings. Over 250 penalties issues during the quarter

Five night time joint licensing operations have taken place with NCC, test purchasing has taken place at two off license premises, one resulting in a sale and follow-up action. Off licenses are regularly checked regarding single can sales/ super strength

Continued support for multi-agency approaches to tackling community tensions. These include the Pill Action Group, unauthorised encampments and the impact of post-terror arrests

Risks	L/M/H	Mitigating Actions
Post court youth reoffending rates have increased following national trend	M	YOS completed review in Oct 2017, of both pre and post court cohorts to identify any patterns, trends and gaps
Reduction in funding for diversionary activities, Communities First are now unable to deliver diversionary provision	H	Projects delivering diversionary activities are now being funded through PPEYPRO which is an annual grant and risks continuity of projects. Some projects have now ceased.

Performance Measures	Target	Actual	RAG
ASB - Diversionary sessions:	Year end		
No. of participations	40,000	27,377	G
No. of individuals	10,000	5,506	G
ASB - Incidents reported to the Police (reduction on same period last year)	Reduction	-107 (1,575)	G
ASB - Deliberate fires reported to SWFRS	700	613	A
Youth Justice - restorative justice referrals	>30% of caseload	29%	A
Youth Justice - reoffending rates			
Rate of reoffending pre court	< 30%	20%	G
Rate of reoffending post court	< 50%	56%	R
How safe do people feel when outside after dark in the city centre (% who said safe or very safe)	35.5% previous year	35.0% July 17	G
How safe do people when outside during the day	82.6%	77.0%	A
Number of people accessing Prevent training	400	281	G

Plans for next quarter

- ASB - Gaer Firebreak Project, Pill Action Days 2 and 3, Operation Absorb 3 in Pill
- Operation Bang will run from 20 October – 5 November. This is a coordinated approach between agencies whereby fire, police and council wardens patrol together
- A review has commenced to assess City Centre PSPO restrictions going forward and will be led by NCC Scrutiny, consulting with the BID, residents and the public
- Contribute to a city centre management plan (led by the city centre management group)
- Work planned to increase awareness of online hate and its impact on cohesion
- Gwent wide work to increase diversionary opportunities for young people
- Review Purple Flag submission date (City Centre safety standard)

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Scrutiny Report

Performance Scrutiny Committee - Partnerships

Part 1

Date: 10 January 2018

Subject Consultation Draft Well-being Plan 2018-23

Author Overview and Scrutiny Officer

The following people have been invited to attend for this item:

Invitee:	Role:
Rhys Cornwall	Head of People and Business Change
Tracy McKim	Partnership Policy and Involvement Manager
Emma Wakeham	Senior Policy and Partnership Officer and Chair of Well-being Plan Sub-Group
Andy Robinson	Representative of Well-being Plan Sub-Group (Natural Resources Wales)
Jeff Scrivens	Representative of Wellbeing Plan Sub-Group (South Wales Fire and Rescue Service)

Section A – Committee Guidance and Recommendations

1 Recommendations to the Committee

- 1.1 The Committee is asked to consider the Draft Well-being Plan Consultation Draft and determine if it wishes to make any comments to the Public Services Board (PSB) as part of the consultation upon the draft plan.

2 Context

- 2.1 Guidance - The statutory guidance on the Well-being of Future Generations (Wales) Act 2015 (WFG Act) 'Shared Purpose – Shared Future' sets out a requirement for each Public Services Board to prepare and publish the Local Well-being Assessment for the local area no later than a year before it publishes its Local Well-being Plan. The guidance also states that the Local Well-being Plan must be published no later than 12 months following each local government ordinary election. Once the Draft Local Well-being Plan has been consulted upon and published in May, it will be the main work-plan and focus of the Newport PSB going forward and its performance will be scrutinised by this Scrutiny Committee in place of the SIP Theme Performance also being considered by this Committee today.

- 2.2 Scrutiny of Well-being Assessment - As background to this topic, Members of this Committee may recall receiving an Information Report on 26 July 2017 upon the Local Well-being Assessment, which comprised one overarching Community Well-being Profile for Newport and 20 Community Level Profiles at ward level. A link to the Report to this Committee on 26 July 2017 is provided in **Section 7** of this report.
- 2.3 Development of the Consultation Draft of the Well-being Plan – A truly collaborative approach was adopted for the development of the plan with the four statutory organisations (Aneurin Bevan University Health Board, Natural Resources Wales, Newport City Council, South Wales Fire & Rescue Service) taking joint responsibility.

Initial development work included determining the priorities that exist for the city, which are supported by evidence gathered during the local well-being assessment. To facilitate the PSB in identifying the main emerging priorities, prioritisation workshops took place. At the workshops attendees were asked to prioritise issues from the Local Well-being Assessment considering how they could maximise the PSB's contribution to the sustainable development principle and the Well-being Goals. A link to a more detailed report (Choosing Emerging Priorities) of the workshops is provided in **Section 7** of this report.

The 13 priorities identified were researched further to better understand the outcomes the PSB should be working towards and the contributions interventions could make. A link to a detailed report (RA1 – Understanding Outcomes) is provided in **Section 7** of this report.

- 2.4 Future Generations Commissioner's Advice – In drafting the Well-being Plan each PSB must seek the advice of the Future Generations Commissioner over a 14 week period. The final written advice was received on 4 October 2017.

A link to the advice is provided in **Section 7** along with a summary developed for the PSB. The advice is currently being reviewed in full and will be used in developing the Well-being Plan going forward.

- 2.5 PSB Consideration of Consultation Draft Well-being Plan - The Public Services Board considered the consultation draft of the Local Well-being Plan at the meeting on 21 November. Prior to approving the plan, a 12 week statutory consultation period is taking from 27 November 2017 to 18 February 2018.

PSB members noted that there was a high level of consensus at the workshops regarding the required interventions and that there were strong inter-connections between them. It was considered that the public consultation should give people the opportunity to prioritise the interventions in terms of their perceived importance.

- 2.5 PSB members discussed the interventions and agreed the plan with minor amendments. It was requested that the importance of a child's early years and the effects of adverse childhood Experiences on later life be reflected with specific reference in the Plan.

It was also agreed to include a joint foreword from Chair and Vice Chair on behalf of the PSB.

Members commended the sub-group's work on the plan to date and agreed:

1. To approve the consultation draft of the Well-being Plan with minor amendments and endorse:

- a) how the PSB is going to work differently (pages 4-5 of the draft plan)
 - b) the draft Well-being Objectives
 - c) the draft structure of the plan
 - d) the draft cross cutting interventions
 - e) a 12 week consultation period to start 27 Nov 17.
2. To reflect the importance of child's early years and the effects of adverse childhood experiences on later life with specific reference in the Plan.
 3. To ask respondents to the public consultation to rank the interventions in priority order.

2.8 A link to the Report to the Public Services Board meeting held on 21 November is provided in **Section 7** of this report.

3 Information Submitted to the Committee

3.1 Newport's Well-being Plan Consultation Draft is attached as **Appendix 1** for the Committee's consideration which includes four well-being objectives as follows:

- People feel good about living, working, visiting and investing in Newport
- People have skills and opportunities to find suitable work and generate sustainable economic growth
- People and communities are friendly, confident and empowered to improve their well-being
- Newport has healthy, safe and resilient environments.

The four well-being objectives have been developed to deliver against multiple well-being goals and encompass the 13 emerging priorities.

3.2 The plan also includes five cross-cutting interventions which aim to deliver against the well-being objectives and maximise the PSB's contribution to the seven well-being goals for Wales. The proposed interventions have been developed from a series of workshops attended by over 100 representatives of 30 organisations. The link to a full report (RA2 – Linking Interventions to Outcomes) of the workshops is provided in **Section 7** of this report. The proposed interventions are:

- The Newport Offer
- Strong Resilient Communities
- Right Skills
- Green and Safe Spaces
- Sustainable Travel

3.3 The plan is structured as follows:

Chapter 1 – Introduction and Background information

Chapter 2 – The Plan (a diagram illustrating an overview of the plan)

Chapter 3 – A breakdown of the 5 interventions:

- *The Newport "Offer";*
- *Strong Resilient Communities;*
- *Right Skills;*
- *Green and Safe Spaces;*
- *Sustainable Travel.*

Chapter 4 – Next Steps – consulting, approving and implementing the plan.

4 Suggested Areas of Focus

Role of the Committee

The role of the Committee in considering the Draft Wellbeing Plan is to:

- Take a forward look at what the partnership plans focus on in the Draft Wellbeing plan;
- Assess:
 - How local objectives have been identified and prioritised;
 - How the partners have worked together to develop the plan;
 - How the partners plan to work together to achieve the next steps;
 - How the objectives of the individual partners have been reflected and integrated into the joint plan;

4.1 The Well-being of Future Generations (Wales) Act requires the Public Services Board to consult with overview and scrutiny committees (in addition to other named consultees) regarding the preparation of its local well-being plan.

4.2 At this stage in evaluating the quality of the plan, the Committee may wish to explore some of the following issues which has been adapted from the Welsh Government Guidance on Scrutiny of Public Services Boards:

- Has the well-being assessment been used to identify well-being objectives? Is there anything that has not been reflected?
- Is it clear how the interventions link to the well-being goals and objectives, and do the interventions relate to one another?
- Have the objectives have been set in accordance with the sustainable development principle?
- What evidence is there to show that the partnership has set objectives that maximise joint opportunities brought about by the partnership?
- How far has advice from the Future Generations Commissioner and other Welsh Government Commissioners been taken into account when developing the plan?
- Is it clear how the partnership will work together to deliver the steps to be taken to achieve the objectives?
- What will be the resource implications of delivering on the plan? How will working together as a partnership maximise the resources available?

4.3 A link to the full Welsh Government Guidance is provided in **Section 7** of this report.

Feedback to PSB on the Draft Wellbeing Plan

- 4.4 The [online survey](#) that has been published to seek feedback on the plan could be used as the basis for the Committees consideration of the plan. Key questions asked by the survey include:
- To what extent to you agree / disagree with the 4 wellbeing objectives?
 - For each of the interventions:
 - Do you agree with the intervention for the city?
 - Do you agree with the steps suggested to achieve this?
 - Are there any steps missing?
 - Which of the 5 cross cutting interventions do you think would be the most important to the wellbeing of the city?

The Committee may wish to use these key questions as a structure to provide feedback to the PSB on the plan when summarising its conclusions.

Section B – Supporting Information

5 Additional Data and Analysis

Guidance for Local Authority Scrutiny Committees on the scrutiny of Public Services Boards issued by Welsh Government in August 2017:

- 5.1 *“Research into the practice of collaborative or joint scrutiny in England and Wales identifies that arrangements are effective when they demonstrate the following characteristics:*

Characteristics of effective partnership scrutiny

- Scrutiny regards itself as a form of ‘critical friendship with positive intent’ in which scrutiny practitioners act as advocates for the success of joint working.
- Collaborative performance is evaluated from the citizen’s perspective.
- Strong efforts are made to understand the complexity of partnership arrangements and to facilitate learning about the culture and assumptions of different organizations.
- Scrutiny creates positive expectations by focussing on issues regarded as useful to the partnership or where there is consensus that ‘things need to change’.
- Scrutiny demonstrates intellectual independence and investigative rigour in all of its activities.
- Scrutiny demonstrates a positive impact by developing clear, timely, evidence-based recommendations aimed at enhancing collaborative performance.
- Scrutiny critically evaluates its own performance utilising partnership perspectives.

6 Links to Council Policies and Priorities

- The PSB Draft Wellbeing Plan will replace the Single Integrated Plan for Newport
- Newport City Council's Corporate Plan 2012-17
- All partner organisations are required to ensure the outcomes in the Single Integrated Plan are reflected in the aims and objectives of their organisation's corporate planning process.

7 Background Papers

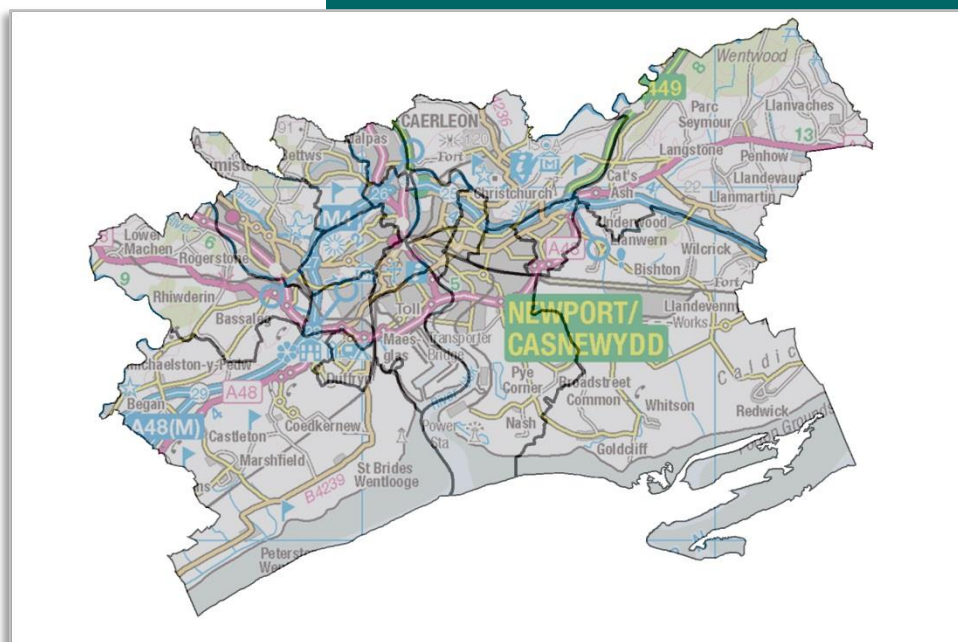
- 7.1 [Well-Being Assessment Report to the Performance Scrutiny Committee - Partnerships on 26 July 2017](#) (including the link to the [One Newport Local Well-being Assessment](#)).
- 7.2 [Minutes of Performance Scrutiny Committee – Partnerships](#) held on 26 July 2017
- 7.3 Public Services Board [Papers](#) 21 November 2017 which includes:
- Office of Future Generations Commissioner's Advice Report
 - Local Wellbeing Plan Consultation Draft Report
- 7.4 [Guidance for Local Authority Scrutiny Committees on the scrutiny of Public Services Boards](#) (Issued by Welsh Government August 2017)
- 7.5 [Choosing Emerging Priorities](#)
- 7.6 [RA1 – Understanding Outcomes](#)
- 7.7 [RA2 – Linking Interventions to Outcomes](#)

Report Completed: 29 December 2017

APPENDIX 1

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Newport's Well-being Plan 2018-23



One Newport

Consultation Draft Final v3.2



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Foreword

The City of Newport of today is a very different place to the town from a generation back which was searching for a new identity following the decline of steel and other traditional employers. Since then the city has undergone a radical transformation with entire new communities on former industrial sites, new landmark buildings, award winning developments and modern infrastructure. This city wide programme of regeneration has earned us acclaim along with international recognition as hosts of the Ryder Cup, the NATO Summit and prestige sports events. Newport is home to a cluster of cutting edge technology businesses, major public service employers and is regarded as a hotspot for business growth. The city has capitalised on its advantageous location, unique landscapes, environment and heritage to grow a thriving tourist economy, and the Convention Centre currently in development will cement our position as a National centre for business tourism.

There is much reason to be optimistic for the future; however we also need to recognise that Newport still faces significant challenges which affect the well-being of local people. We have some of the wealthiest and poorest neighbourhoods in Wales, in some cases just a walking distance apart. Geographical patterns of poverty are also reflected in health inequalities and huge differences in healthy life expectancy across the city. We also know that certain neighbourhoods are disproportionately affected by unemployment, low incomes, poor skill levels and crime and anti-social behaviour. Entrenched poverty places more pressure on our public services and can break down the bonds that create strong supportive communities.

Given the range of our successes and enduring issues the challenge for the One Newport Public Services Board will be to ensure that, for generations to come, Newport will be a city that is an even better place to live, work, visit and invest. This will mean that the benefits of regeneration, growth and the use of our considerable assets will need to be felt by all our citizens and more widely by the communities of our Gwent hinterland. It will also mean that as a Public Services Board we will need to develop a strong “offer” which will attract and retain people and employers to the city, which will include good jobs and education, quality housing, attractive outdoor spaces, good transport options, strong services and thriving arts, sports and culture.

Our population is expected to grow significantly over the next 25 years and whilst this is clearly good news, this growth alongside the ageing population will increase pressures on the Newport’s public services and infrastructure. In response to this, One Newport will need to provide strong leadership in making sure services are sustainable and fit for the future. We fully understand that the complex challenges we face can only be met by working collaboratively and towards shared goals. Whether it be providing children and young people with a good start in life, building strong and resilient communities, giving people the skills and opportunities they need to flourish, or tackling health inequalities, we realise that no one organisation has the resources, powers or answers. Further to this we will need to empower and involve communities so that they can improve their own well-being and become stronger and more resilient.

Working together we can make Newport a place that our citizens are proud of, think is a great place to live and is well regarded by people from outside the city. With this in mind we present our Wellbeing Plan which sets out how we will act today for a better tomorrow.

Cllr Debbie Wilcox - Chair of One Newport Public Services Board and Leader of Newport of City Council

Ceri Davies – Deputy Chair and Executive Director Natural Resources Wales

Chapter 1: Introduction and Background

Wellbeing of Future Generations (Wales) Act 2015

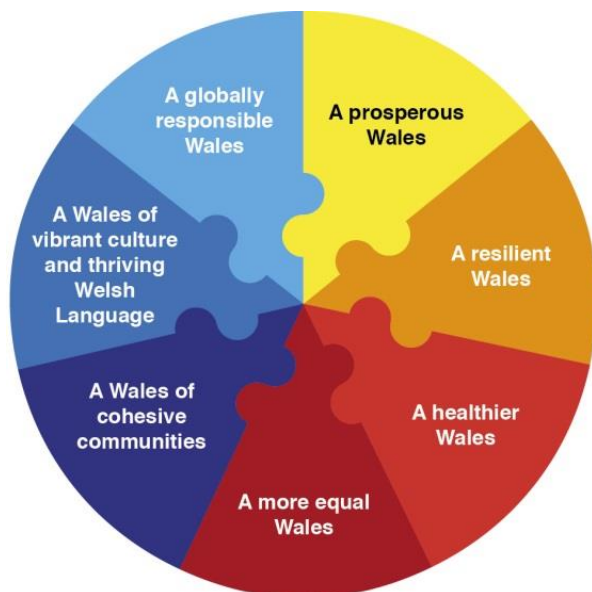
The Well-being of Future Generations (Wales) Act 2015 is about improving the social, economic, environmental and cultural well-being of Wales. It is to ensure that public bodies listed in the Act think more about the long-term, work better with people and communities and each other, look to prevent problems and take a more joined-up approach.

The Act sets out a “sustainable development principle” which is about how the public bodies listed in the Act should go about meeting their well-being duty under the Act.

The principle is made up of five ways of working that public bodies are required to take into account when applying sustainable development. These are:



- Looking to the **long term** so that we do not compromise the ability of future generations to meet their own needs;
- Understanding the root causes of issues to **prevent** them from occurring;
- Taking an **integrated** approach so that public bodies look at all the well-being goals in deciding on their well-being objectives;
- Working with others in a **collaborative** way to find shared sustainable solutions;
- **Involving** a diversity of the population in the decisions that affect them.



The Act sets seven well-being goals:

Together they provide a shared vision for the public bodies listed in the Act to work towards. The well-being goals must be considered as an integrated set of seven to ensure that the relevant links are made in the context of improving the economic, social, environmental and cultural well-being of Wales.

In addition to the well-being duty placed on listed individual public bodies, the Act also sets a well-being duty on specified public bodies to act jointly via public services boards (PSBs) to improve the economic, social, environmental and cultural well-being of their area by contributing to the achievement of the well-being goals.

What is the One Newport Public Service Board?

The Act establishes a statutory board known as the Public Service Board in each local authority area. In Newport the One Newport public service board (PSB) brings together the city's public service leadership and decision makers. The membership is:

Statutory Partners

- Newport City Council (Chair)
- Natural Resources Wales (Vice Chair)
- Aneurin Bevan University Health Board
- South Wales Fire & Rescue Service



Invited Partners

- Coleg Gwent
- Gwent Association of Voluntary Organisations
- Heddlu Gwent Police
- Newport City Homes representing the registered social landlords
- Newport Youth Council
- Newport Third Sector Partnership
- Police & Crime Commissioner
- Probation Service
- Public Health Wales
- University of South Wales
- Welsh Government

What is the Local Well-being Plan?

The local well-being plan sets out the PSB's priorities and actions for the next 5 years to improve the economic, social, cultural and environmental well-being of Newport. The plan sets out local well-being objectives, priorities and steps that the board proposes to take to meet the objectives.

Once the Local Well-being Plan has been published it will be the main work-plan and focus of the One Newport PSB going forward.

Why do we need a Well-being Plan?

Wales faces a number of challenges now and in the future, such as austerity, climate change, poverty, health inequalities, an ageing population, jobs and growth. To tackle these we need to work differently. To give our children and grandchildren a good quality of life we need to think about how the decisions we make now will impact on them in the future.

How are we going to work differently?

The **One Newport PSB** is committed to working together with local communities towards the common goals and objectives set out in this plan. In everything that we do, the PSB will work to improve the economic, social, cultural and environmental well-being of the city. Before developing the plan we pledged to be:

- ***Ambitious***
- ***Serious about working in partnership***
- ***Firmly focused on people***
- ***Focused on outcomes***
- ***Not solely driven by data***

We will achieve this by:

Looking to the long term: Being aware of and addressing, the well-being of current and future generations whilst addressing the needs of the people we currently serve.

Prevention: Exploring how to break cycles and dig deeper to better understand the causes and effects of key issues that people and communities face. Finding enabling solutions and intervening at the right time to prevent problems getting worse or arising in the future.

Taking an integrated approach: Fully considering the connections between the well-being goals, the PSB well-being objectives and the well-being objectives of individual organisations. Taking steps which maximise the collective impact to the well-being goals rather than just meeting the objectives.

Collaborating with others: Strengthening joint working across the city's public service. No single organisation is able to improve the economic, social, environmental and cultural well-being of Newport on its own. Taking a collaborative approach ensures that actions are complimentary and therefore maximise the collective impact.

Involving People: Developing solutions in partnership with local people and communities and ensuring they are involved in the decisions that affect them.



How has the Local Well-being Plan been developed?

Assessment of local well-being

To gain a better understanding of well-being of Newport an assessment of economic, social, cultural and environmental well-being was developed. The assessment comprises of one overarching community well-being profile of Newport and 20 community level profiles at a ward level.

The community well-being profiles include analysis of key population data and people's views from a wide public engagement programme which involved over 2,300 members of the public. The profiles have been used to develop the Local Well-being Plan.

Emerging Priorities

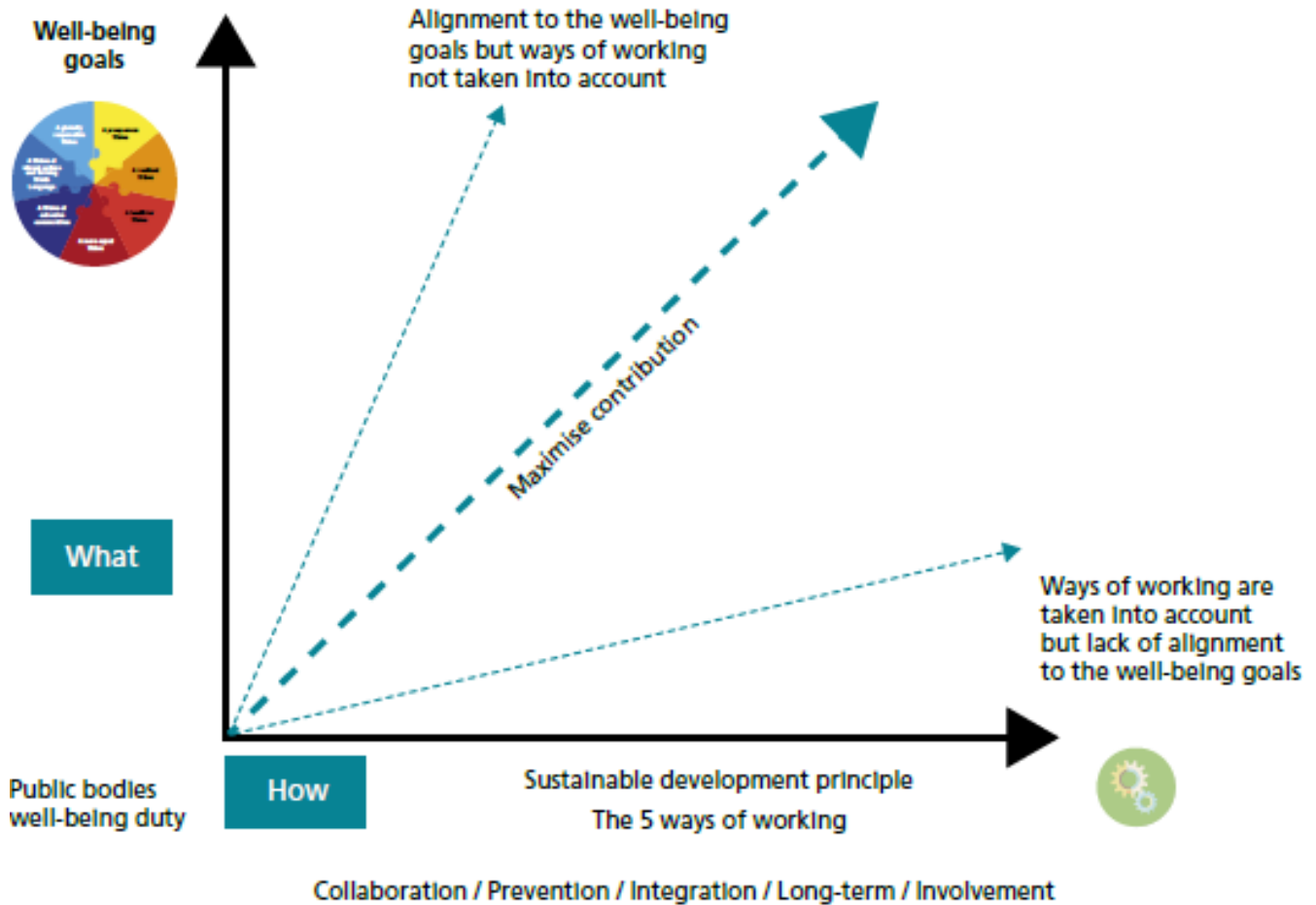
How were the emerging priorities developed?

Prioritisation workshops have taken place to determine the emerging priorities for the Local Well-being Plan.

PSB members worked with other partners and professionals to prioritise issues identified from the Community Well-being Profiles, considering how we could maximise the PSB's contribution to the Five Ways of Working and the Well-being Goals.

The diagram overleaf was used to assist with this process.

A guide to maximising your contribution



What are the emerging priorities?

The main emerging priorities identified and agreed by the PSB are:

- 1) *Improve the perceptions of Newport as a place to live, work, visit and invest*
- 2) *Drive up skill levels for economic and social well-being*
- 3) *Support regeneration and economic growth*
- 4) *Provide children and young people with the best possible start in life*
- 5) *Long and healthy lives for all*
- 6) *Ensuring people feel safe in their communities*
- 7) *People have access to stable homes in a sustainable supportive community*
- 8) *People feel part of their community and have a sense of belonging*
- 9) *Participation in sports and physical activity is important for people's well-being*
- 10) *Participation in arts, heritage and history is important for people's well-being*
- 11) *Newport has a clean and safe environment for people to use and enjoy*
- 12) *Improve Air Quality across the city*
- 13) *Communities are resilient to climate change*

Which well-being goals do the emerging priorities contribute to?

The table below illustrates how each of the emerging priorities contributes to the well-being goals.

Well-being Goals		A prosperous Wales	A resilient Wales	A healthier Wales	A more equal Wales	A Wales of cohesive communities	A Wales of vibrant culture and thriving Welsh language	A globally responsible Wales
		Emerging Priorities						
1	Improve the perceptions of Newport as a place to live, work, visit and invest	✓			✓	✓	✓	
2	Drive up skill levels for economic and social well-being	✓			✓	✓	✓	
3	Support regeneration and economic growth	✓	✓	✓	✓	✓	✓	✓
4	Provide children and young people with the best possible start in life	✓	✓	✓	✓	✓	✓	✓
5	Long and healthy lives for all	✓	✓	✓	✓	✓	✓	✓
6	Ensuring people feel safe in their communities	✓	✓	✓	✓	✓	✓	✓
7	People have access to stable homes in a sustainable supportive community	✓		✓	✓	✓		✓
8	People feel part of their community and have a sense of belonging	✓	✓	✓	✓	✓	✓	
9	Participation in sports and physical activity is important for people's well-being	✓	✓	✓	✓	✓	✓	✓
10	Participation in arts, heritage and history is important for people's well-being	✓	✓	✓	✓	✓	✓	
11	Newport has a clean and safe environment for people to use and enjoy	✓	✓	✓	✓	✓	✓	
12	Improve Air Quality across the city	✓	✓	✓	✓	✓	✓	✓
13	Communities are resilient to climate change	✓	✓	✓	✓	✓		✓

Well-being Objectives

How were the objectives developed?

The well-being plan must set out local well-being objectives and the steps that the board proposes to take to meet the objectives.

In line with the 5 ways of working we have developed a set of four well-being objectives that deliver against multiple well-being goals and encompass the thirteen emerging priorities in four statements.

What are the objectives?

The well-being objectives identified and agreed are:

1. *People feel good about living, working, visiting and investing in Newport*
2. *People have skills and opportunities to find suitable work and generate sustainable economic growth*
3. *People and communities are friendly, confident and empowered to improve their well-being*
4. *Newport has healthy, safe and resilient environments*

Which well-being goals do the objectives contribute to?

The table below illustrates how each of the objectives contributes to the well-being goals.

Well-being objectives		Well-being goals						
		A prosperous Wales	A resilient Wales	A healthier Wales	A more equal Wales	A Wales of cohesive communities	A Wales of vibrant culture and thriving Welsh language	A globally responsible Wales
1	People feel good about living, working, visiting and investing in Newport	✓	✓	✓	✓	✓	✓	✓
2	People have skills and opportunities to find suitable work and generate sustainable economic growth	✓		✓	✓	✓		
3	People and communities are friendly, confident and empowered to improve their well-being			✓	✓	✓	✓	✓
4	Newport has healthy, safe and resilient environments	✓	✓	✓	✓	✓		✓

Integrated Cross-Cutting Interventions

When developing the plan we (the PSB) were keen to ensure that it was targeted and focused. We felt that all the emerging priorities were important and did not want to discount any of them or prioritise one over another. So rather than rationalise the number of emerging priorities an approach was agreed to identify a number of key cross-cutting interventions that would span the 13 priorities and maximise the contribution to all the Well-being Goals

How were the Interventions developed?

PSB members along with other partners worked together on the development of the integrated interventions. Over 100 people took part from more than 30 organisations across all sectors. Partners were asked to more objectively consider the range of options for tackling each of the emerging priorities and worked on gaining a better understanding of the desired outcomes. They also considered the five ways of working and maximising the contribution to the Well-being Goals.

All options were reviewed and five interventions were chosen for the PSB to work on going forward. These are:

- **The Newport “Offer”**
 - **Strong Resilient Communities**
 - **Right Skills**
 - **Green and Safe Spaces**
 - **Sustainable Travel**
- **The Newport “Offer”**

The Newport “Offer” should attract and retain people and businesses to the city, recognising that desirability to work and live in the city is the result of the “complete package” including employment, housing solutions, infrastructure, environment, cultural opportunities and public services.

- **Strong Resilient Communities**

Developing a place based approach with local communities that consider the long term needs alongside the short term needs and assets of that community. Working in collaboration with the community and a range of organisations. Identifying assets and needs and empowering local people to lead and develop their local community.

- **Right Skills**

Newport people have the skills and education to meet the changing needs of business, enabling individuals, businesses and the city's economy to achieve their potential.

- **Green and Safe Spaces**

Newport is a greener, healthier and safer place where all communities have easy access to quality greenspace for health, play and recreation.

- **Sustainable Travel**

Efficient, safe and accessible transport with overall low impact on the environment, including walking and cycling, low and ultra- low emission vehicles, car sharing and public transport.

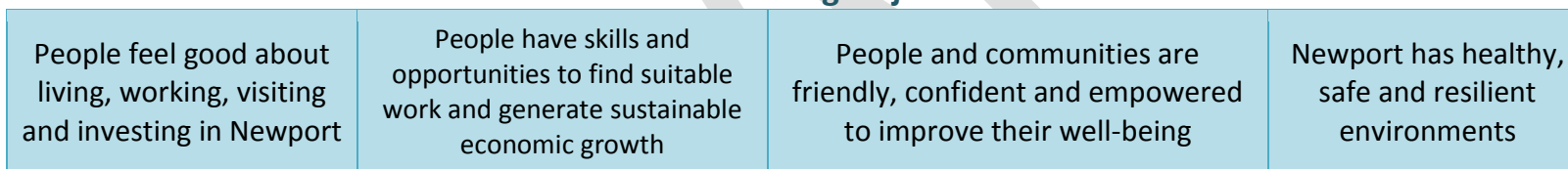
Chapter 2: The Plan

One Newport PSB Local Well-being Plan Structure

Well-being Goals



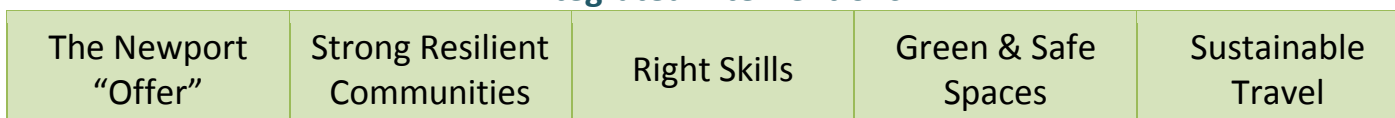
Draft Well-being Objectives



Emerging Priorities



Integrated Interventions



How we will work



Long Term



Prevention



Integration



Collaboration



Involvement

Chapter 3: Interventions

The Newport “Offer”

The Newport “Offer” should attract and retain people and businesses to the City, recognising that desirability to work and live in the City is the result of the “complete package” including employment, housing solutions, infrastructure, environment, cultural opportunities and public services.



Which Well-being Goals does this contribute to?

A prosperous
Wales

A resilient
Wales

A healthier
Wales

A more equal
Wales

A Wales of
cohesive
communities

A Wales of
vibrant
culture and
thriving
Welsh
language

A globally
responsible
Wales



Which Well-being Objectives does this contribute to?

People feel good
about living, working,
visiting and investing
in Newport

People have skills and
opportunities to find
suitable work and generate
sustainable economic
growth

People and communities
are friendly, confident
and empowered to
improve their well-being

Newport has
healthy, safe and
resilient
environments

Which Priorities does this contribute to?

1) Improve the perceptions of Newport as a place to live, work, visit and invest in & 8) People feel part of their community and have a sense of belonging: One of Newport’s problems over recent years has been negative perceptions. In 2016 only 44% of respondents to the Your Newport were proud to say they come from Newport. Understanding and feeling proud of the city is key to changing this.

3) Support regeneration and economic growth: Newport’s ongoing regeneration and developments is a positive story for the city and plays a large part in the Newport “offer” to contribute to greater prosperity.


6) Ensuring people feel safe in their communities: Public perceptions of an area from both within and outside of that area are heavily influenced by crime rates and perceptions of crime and disorder.

7) People have access to stable homes in a sustainable supportive community:

The “housing offer” must match the economic aspirations through the provision of the right homes of the right tenure in the right place to attract and retain the skills to help Newport prosper.


9) & 10) Participation in physical activity, sports, arts, heritage and history is important for people’s well-being: The city has great strength in terms of cultural heritage and sporting facilities which are important assets as part of the Newport offer.

11) Newport has clean and safe environments for people to use and enjoy: The environment also has a part to play. Access to parks, green spaces and the surrounding countryside is the most popular aspects of life in Newport. The green infrastructure offers an important asset for quality of life in Newport, and the city’s offer for inward investment and tourism.

What steps will we take?		
Short term (0-5 years)	Medium Term (5-10 years)	Long Term (10-25 years)
<i>Lead on developing the vision for the city and the city offer, in partnership with business and the community</i>	<i>Ongoing development of the Newport offer in line with the vision for the city</i>	<i>Continue to develop the Newport offer to meet future needs</i>
<i>Working in partnership, promote the city's considerable benefits as a place to live, work, visit and invest, supporting economic growth and increasing city pride / sense of belonging (greater focus by PSB members on positive city promotion through social media)</i>	<i>Continue to raise the profile of Newport as a place people want to live, work, visit and invest.</i>	<i>Sustained city promotion in partnership with key city stakeholders so that people have understanding, pride and appreciation of what Newport offers</i>
<i>Work with high profile, successful people, organisations and anchor businesses to act as positive Newport ambassadors/champions for the city, and inspire self-belief and confidence in young people and the wider community</i>	<i>Encourage Newport residents to be ambassadors for the city</i>	<i>Continue to attract prestigious events to the city</i>
<i>Attract and use major events to promote Newport and its culture, and contribute to the local economy.</i>	<i>Continue to attract prestigious events to the city</i>	
<i>Work in partnership to ensure effective city centre management, underpinning city image and marketing activities</i>	<i>Ongoing partnership focus on city centre management</i>	
 <p>How will we measure success? City level and local outcome indicators the PSB will seek to impact on</p>	<p>National Indicators</p> <p>26. % of people satisfied with local area as a place to live.</p>	<p>Other Indicators</p> <ul style="list-style-type: none"> • Happy City Index and Happiness Pulse • Tourism Statistics • RSA heritage index • % employment rate

<h2>Strong Resilient Communities</h2>	<p>Developing a place based approach with local communities that consider the long term needs alongside the short term needs and assets of that community. Working in collaboration with the community and a range of organisations. Identifying assets and needs and empowering local people to lead and develop their local community.</p>
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	<p>Which Well-being Goals does this contribute to?</p>	<p>A prosperous Wales</p>	<p>A resilient Wales</p>	<p>A healthier Wales</p>	<p>A more equal Wales</p>	<p>A Wales of cohesive communities</p>	<p>A Wales of vibrant culture and thriving Welsh language</p>	<p>A globally responsible Wales</p>
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	<p>Which Well-being Objectives does this contribute to?</p>	<p>People feel good about living, working, visiting and investing in Newport</p>	<p>People have skills and opportunities to find suitable work and generate sustainable economic growth</p>	<p>People and communities are friendly, confident and empowered to improve their well-being</p>	<p>Newport has healthy, safe and resilient environments</p>
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<p>Which Priorities does this contribute to?</p>	<p>7) People have access to stable homes in a sustainable supportive community:</p>
<p>1) Improve the perceptions of Newport as a place to live, work, visit and invest in: A sense of belonging and ownership of communities will allow people to challenge negative perceptions, help people feel connected to the city and their communities, and grow city pride.</p>	<p>If people have access to stable homes in a sustainable supportive community they are more likely to feel part of their community.</p>
<p>2) Drive up skills for economic and social well-being: A person’s ability to achieve their potential can help them engage more positively in their communities.</p>	<p>8) People feel part of their community and have a sense of belonging: When people are more involved and empowered within their community they feel more part of the community and have a greater sense of belonging.</p>
<p>3) Support regeneration and economic growth: Regeneration projects improve quality of life for residents and contribute to feeling part of the community.</p>	<p>9) & 10) Participation in physical activity, sports, arts, heritage and history is important for people’s well-being: Taking part in sports, physical activity, arts, heritage and history can help to connect people to their community and feel a sense of belonging.</p>
<p>4) Provide children and young people with the best start in life: Working with communities to improve childhood outcomes is key to preventing the causes of adverse childhood experiences.</p>	<p>11) Newport has clean and safe environments for people to use and enjoy: Environmental projects can be a great way to bring people together, and create a sense of pride in the area. Access to parks, green spaces and the countryside is one of the most valued aspects of life in Newport.</p>
<p>5) Long and healthy lives for all: A supportive community with a good social network is defined as one of the wider determinants of health and well-being.</p>	<p>13) Communities are resilient to climate change: Communities have a role to play in responding to climate impacts, particularly supporting vulnerable people.</p>
<p>6) Ensuring people feel safe in their communities: People are less likely to positively engage in their communities if they experience crime and antisocial behaviour. This can have knock-on effects for local services and the businesses as people become socially isolated and excluded.</p>	


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What steps will we take?		
Short term (0-5 years)	Medium Term (5-10 years)	Long Term (10-25 years)
<p><i>Build on the positive work already undertaken in the Pillgwenlly area and work with local people to:</i></p> <ul style="list-style-type: none"> Identify resources and needs within that community. Aspects to consider should include community strengths and assets, cohesion & engagement, health, well-being, employment, skills, environment, safety, appropriate housing and service provision. Develop and implement values and an action plan that are owned by both the PSB and the community. 	<p><i>Nurture a culture that develops a relationship between public services and local people that enables shared decision making, genuine co-production, social enterprise and joint delivery of services. With empowered communities finding their own solutions for the problems and issues they face.</i></p>	<p><i>Promote a culture that develops a relationship between public services and local people that enables shared decision making, genuine co-production, social enterprise and joint delivery of services. With empowered communities finding their own solutions for the problems and issues they face.</i></p>
<p><i>Extend above approach to other communities using information provided in the Community Well-being Profiles and engagement activities to identify places of work.</i></p>	<p><i>Continue to review the latest statistical and engagement information and work with local people to ensure community plans are updated for now and the future.</i></p>	
<p><i>Develop and promote an overarching volunteering programme for Newport to enable people to volunteer and foster community resilience</i></p>		
<p><i>Develop multi-agency community hubs at key locations around Newport to support local service provision.</i></p>		
<p><i>Develop a framework to support community groups re governance and funding</i></p>		

 <p>How will we measure success?</p> <p>City level and local outcome indicators the PSB will seek to impact on:</p>	National Indicators	Other Indicators
	23. % who feel able to influence decisions affecting their local area.	<ul style="list-style-type: none"> Happy city index and Happiness Pulse % of people who feel safe in their local area (day/night)
	25. % people feeling safe at home, walking in the local area and when travelling	
	26. % people satisfied with their local area as a place to live	
	27. % people agreeing that they belong to the area; the people from different backgrounds get on well together; and that people treat each other with respect	
	28. % of people who volunteer	
	29. Mean mental well-being score for people	
30. % of people who are lonely		


<h2>Right Skills</h2>	<p>Newport people have the appropriate skills and education to meet the changing needs of business, enabling individuals, businesses and the city's economy to achieve their potential.</p>
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	<p>Which Well-being Goals does this contribute to?</p>	<p>A prosperous Wales</p>	<p>A resilient Wales</p>	<p>A healthier Wales</p>	<p>A more equal Wales</p>	<p>A Wales of cohesive communities</p>	<p>A Wales of vibrant culture and thriving Welsh language</p>	<p>A globally responsible Wales</p>
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	<p>Which Well-being Objectives does this contribute to?</p>	<p>People feel good about living, working, visiting and investing in Newport</p>	<p>People have skills and opportunities to find suitable work and generate sustainable economic growth</p>	<p>People and communities are friendly, confident and empowered to improve their well-being</p>	<p>Newport has healthy, safe and resilient environments</p>
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<p>1) Improve the perceptions of Newport as a place to work, visit and invest in;</p> <p>2) Drive up skills for economic and social well-being: The availability of high quality education, training and career pathways that meet the needs of business will increase Newport's attractiveness as a place to locate business and to study. A business's capacity for growth will depend in part on its ability to recruit people with the skills it needs; a business decision on where to locate will be influenced to a degree by the skills available in the local workforce. Economic forecasts have identified future trends such as the increasing skills demands of employers and the contraction of unskilled and semi-skilled occupations. In order to remain competitive the Newport workforce will need to respond to the skills demands of business and individuals will need to possess the right skills to enable them to benefit from new employment opportunities.</p> <p>3) Support regeneration and economic growth: Regeneration schemes can play an important role in skills development, including apprenticeships, particularly during the construction phase and for certain sectors and client groups.</p>	<p>4) Provide children and young people with the best start in life: The first three years of life are particularly important for healthy development due to the fast rate of neurological growth that occurs during this period. Investing in the first years of a child's life improves outcomes for them throughout the rest of their lives. This is why developing skills at this early age is important.</p> <p>5) Long and healthy lives for all: Engaging children in education and giving them the skills they need will help them reach their potential in later life. Employment is a key determinant of health. People living in material deprivation are less likely to be healthy. Therefore supporting people to acquire the skills they need to find work and to reach their potential may also contribute towards reducing health inequalities.</p> <p>6) Ensuring people feel safe in their communities: Having qualifications, employment and a career can divert people from crime and ASB.</p> <p>8) People feel part of their community and have a sense of belonging: A person's ability to achieve their potential may help them engage more positively in their communities. Opportunities for volunteering and apprenticeships in the community can lead to improved mental and physical health, better levels of educational attainment, skills and employment.</p>
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What steps will we take?		
Short term (0-5 years)	Medium Term (5-10 years)	Long Term (10-25 years)
<i>Education and business sectors work together to fully understand skills needs for the Newport area (including future growth areas and skills gaps)</i>	<i>Develop appropriate provision for people from a range of circumstances (e.g. first time offenders, adult literacy (16+))</i>	<i>Continue to ensure skills and education meet the changing needs of business and help individuals, businesses and the city economy reach their potential.</i>
<i>Education and business sectors work together to address skills needs for Newport's existing and future workforce</i>	<i>Collectively, further, higher and community education adapt delivery models to meet the upskilling need of both the unemployed and those already in work (e.g. increased part-time, modularised and independent learning provision)</i>	<i>Continue to develop skills and education provision in line with the vision for the city.</i>
<i>Ensure young people leave school with the support, skills and confidence to successfully enter work, training or education. School and businesses work together to enable young people to have the skills to be ready for work</i>	<i>Give every young person in Newport the opportunity to engage with business by the age of 15</i>	
<i>Ensure young people have an understanding of local skills priorities / significant capital investments in the area, and the employment / career opportunities they present</i>		
<i>Collaborative development of career pathways across all partners (e.g. apprenticeships)</i>		
<i>Seek to maximise training opportunities from large scale infrastructure projects</i>		


 How will we measure success?	National Indicators	Other Indicators
	City level and local outcome indicators the PSB will seek to impact on:	7) % of pupils who have achieved level 2 threshold 8) % of adults with qualifications at the different levels of the National Qualification Framework 10) Gross disposable household income per head 16) % of people in employment who are have permanent contracts (or temporary contracts not seeking permanent employment) who earn more than 2/3 of the UK median wage 17) Gender pay difference 20) % of people moderately or very satisfied with their jobs

<h2 style="margin: 0;">Green and Safe Spaces</h2>	<p>Newport is a greener, healthier and safer place where all communities have easy access to quality greenspace for health, play and recreation.</p>
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	<p>Which Well-being Goals does this contribute to?</p>	<p>A prosperous Wales</p>	<p>A resilient Wales</p>	<p>A healthier Wales</p>	<p>A more equal Wales</p>	<p>A Wales of cohesive communities</p>	<p>A Wales of vibrant culture and thriving Welsh language</p>	<p>A globally responsible Wales</p>
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	<p>Which Well-being Objectives does this contribute to?</p>	<p>People feel good about living, working, visiting and investing in Newport</p>	<p>People have skills and opportunities to find suitable work and generate sustainable economic growth</p>	<p>People and communities are friendly, confident and empowered to improve their well-being</p>	<p>Newport has healthy, safe and resilient environments</p>
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<p style="text-align: center;">Which Priorities does this contribute to?</p> <p>1) Improve the perceptions of Newport as a place to live, work, visit and invest in; 2) Drive up skills for economic and social well-being; 3) Support regeneration and economic growth: A greener, healthier, safer Newport will attract and retain more inward investment, generate a sense of pride and ultimately change negative perceptions. Regeneration should follow the principles of Sustainable Development working through nature based solutions. Opportunities for volunteering and apprenticeships which can lead to real economic prosperity, improved mental and physical health, better levels of educational attainment, and resilience.</p> <p>4) Provide children and young people with the best start in life; 5) Long and healthy lives for all: Children need access to safe clean places to play outdoors. Access to high quality greenspace is a massive opportunity to improve the health of the residents.</p> <p>6) Ensuring people feel safe in their communities: Environmental crime and antisocial behaviour can discourage people from using their natural green spaces for recreation and associated wellbeing benefits.</p> <p>8) People feel part of their community and have a sense of belonging: Environmental projects provide a great way to bring people together, and create a sense of pride in their local area.</p>	<p>9) Participation in physical activity and sports is important for people’s well-being: Newport’s parks and green spaces represent a great opportunity to increase physical activity through outdoor recreation – and it is free to the user.</p> <p>10) Participation in arts, heritage and history is important for people’s well-being: There are close links between the environment and culture. Newport’s environment has been shaped by its past. There are opportunities for cultural projects celebrating Newport’s history while promoting its environment.</p> <p>11) Newport has clean and safe environments for people to use and enjoy; 12) Improve Air Quality across the city; 13) Communities are resilient to climate change: Access to parks, green spaces and the surrounding countryside is one of the most valued aspects of life in Newport. Poor air quality can deter people with respiratory illnesses from going outdoors. Also it is known that in some circumstances appropriately planted trees can reduce levels of air pollution. Urban trees are also known to have a cooling effect mitigating the impact of heatwaves. Well connected greenspaces, with the right species in the right place can offer a refuge for wildlife that will ensure the survival and reversal of decline. Safeguarding pollinators and habitat across an area such as the Gwent Levels will be vital, and a well-functioning landscape can support local community resilience to the effects of climate change.</p>
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What steps will we take?		
Short term (0-5 years)	Medium Term (5-10 years)	Long Term (10-25 years)
Develop a collaborative Newport wide green infrastructure vision and plan which is adopted and delivered by all PSB partners	Communities have clear mechanisms for how they can lever benefits, create jobs, and prosper from Newport's green infrastructure resource	25 year vision: Newport is Wales's most improved Urban area across all measurable metrics" <ul style="list-style-type: none"> Communities have access to high quality green spaces and are using these for recreation, travel and exercise. Environmental crime and antisocial behaviour in minimised The city is completely navigable on traffic free sustainable / active travel routes that form part of the connected green infrastructure network. Communities are actively involved in managing their green spaces The benefits of green infrastructure are being maximised and are generating multiple economic and cultural benefits.
All PSB partners can clearly articulate and demonstrate the benefit of green infrastructure in their services and are working together to maximise tangible benefits (measured and set from the data & trend analysis)	Measureable levels of fly tipping, arson, crime and other antisocial behaviour have stabilised and a downward trend evident.	
Identify and target the crime, antisocial behaviour and challenge negative perceptions that deter people from using green spaces and parks	Communities taking an active role in managing, deciding upon and benefiting from their green infrastructure network based on their well-being needs, but actively supported by PSB partners who facilitate and enable this mass participation.	
Maintain, promote and mobilise communities to use green spaces for recreation and physical activity		
 <p>How will we measure success?</p> <p>City level and local outcome indicators the PSB will seek to impact on:</p>	<p>National Indicators</p> <p>25. Percentage of people feeling safe at home, walking in the local area, and when travelling</p> <p>26. Percentage of people satisfied with local area as a place to live</p> <p>28. Percentage of people who volunteer</p> <p>29. Mean mental well-being score for people</p> <p>38. Percentage of people participating in sporting activities three or more times a week.</p> <p>40. Percentage of designated historic environment assets that are in stable or improved conditions.</p> <p>43. Areas of healthy ecosystems in Wales</p> <p>44. Status of Biological diversity in Wales</p>	<p>Other Indicators</p> <ul style="list-style-type: none"> % accessible "urban" green space % of total greenspace/green infrastructure % of high quality nature Numbers of sites meeting full green flag criteria Numbers of sites meeting community managed criteria Identify sites /areas that have the highest potential to reconnect & improve fragmented habitats (especially important in creating resilience against climate change /extreme weather effects, mitigation of pollution and reducing further biodiversity loss) % of people who are obese/ overweight


<h2>Sustainable Travel</h2>	<p>Efficient, safe and accessible transport with overall low impact on the environment, including walking and cycling, low and ultra-low emission vehicles, car sharing and better connected public transport</p>
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	<p>Which Well-being Goals does this contribute to?</p>	<p>A prosperous Wales</p>	<p>A resilient Wales</p>	<p>A healthier Wales</p>	<p>A more equal Wales</p>	<p>A Wales of cohesive communities</p>	<p>A Wales of vibrant culture and thriving Welsh language</p>	<p>A globally responsible Wales</p>
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	<p>Which Well-being Objectives does this contribute to?</p>	<p>People feel good about living, working, visiting and investing in Newport</p>	<p>People have skills and opportunities to find suitable work and generate sustainable economic growth</p>	<p>People and communities are friendly, confident and empowered to improve their well-being</p>	<p>Newport has healthy, safe and resilient environments</p>
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<p>Page 5</p>	<p>Which Priorities does this contribute to?</p> <p>1) Improve the perceptions of Newport as a place to work, visit and invest in: By modernising our transport infrastructure Newport has an opportunity to challenge negative perceptions about the city. Newport is a size where the PSB can make a real difference.</p> <p>4) Provide children and young people with the best start in life; 5) Long and healthy lives for all: Increasing levels of sustainable travel improve air quality and have a beneficial effect on people’s health, especially those suffering from Asthma and other respiratory disease. Encouraging people to walk and cycle to school and work will reduce poor air quality while engendering healthy behaviours for life and reducing obesity.</p>	<p>8) People feel part of their community and have a sense of belonging: Behaviour change is needed to encourage people to use active travel or public transport and reduce the use of the car. This will require community engagement and provides an opportunity to bring people together around a common issue.</p> <p>10) Participation in physical activity & sports is important for people’s well-being: Active travel is a form of physical activity and is good for people’s health and well-being.</p> <p>11) Newport has a clean and safe environments for people to use and enjoy: Well connected greenspaces can offer a refuge for biodiversity.</p> <p>12) Improve air quality across the city: Increasing sustainable travel will improve air quality.</p> <p>13) Communities are resilient to climate change – Increasing sustainable travel will aid efforts towards decarbonisation of the transport network to minimise the impact of climate change and global warming.</p>
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What steps will we take?		
Short term (0-5 years)	Medium Term (5-10 years)	Long Term (10-25 years)
1) PSB to become champions of sustainable travel, leading by example and reducing the public sector's contribution to air pollution. To include:		
<ul style="list-style-type: none"> Agree and implement a joint sustainable travel plan for all PSB organisations to encourage the use of public transport, walking and cycling. 10% of PSB vehicle fleet to be ultra-low/zero emissions. Be the voice for the local area for regional schemes impacting on travel choices and air quality. Support the implementation of the new air quality supplementary planning guidance. 	<ul style="list-style-type: none"> Continue to implement the joint sustainable travel plan. 50% of PSB vehicle fleet to be ultra-low/zero emissions. 	<ul style="list-style-type: none"> Continue to implement the joint sustainable travel plan. 100% of PSB vehicle fleet to be ultra-low/zero emissions.
2) Create an environment where public transport, walking and cycling is prioritised. To include:		
<ul style="list-style-type: none"> Prioritise walking and cycling infrastructure. Implement on street bike share across the city. Target active travel for the school run. <p>Enforce illegal parking and prioritise walking and cycling in highway design.</p> <p>Partner with other cities successfully encouraging walking and cycling.</p>	<ul style="list-style-type: none"> Continue to prioritise walking and cycling infrastructure. Work with bus providers to implement a low emission bus fleet. 	<ul style="list-style-type: none"> Make Newport an active travel friendly city with high profile endorsement by the PSB. Develop low emission zones / clean air zones.
3) Encourage the use of ultra-low /zero emission vehicles. To include:		
<ul style="list-style-type: none"> Support the installation of electric charging points across the city to encourage the use of electric vehicles. 	<ul style="list-style-type: none"> Support and encourage the Newport taxi fleet to move to zero (or ultra-low) emission taxis. Develop HGV/ LGV fuel economy partnership scheme. 	

 <p>How will we measure success?</p> <p>City level and local outcome indicators the PSB will seek to impact on:</p>	National Indicators	Other Indicators
	<p>4) Nitrogen dioxide (NO₂) pollution levels in the air</p> <p>14) The ecological footprint of Wales</p> <p>40) Emissions of Green Houses Gasses within Wales</p>	<ul style="list-style-type: none"> Particulate matter (PM₁₀, PM_{2.5}) pollution levels in the air No. of vehicles and fleet composition % of people who walk or cycle for active travel No. of electric vehicle charging points % of children who typically walk or cycle to school % of people who are obese/ overweight

Chapter 4: Next Steps

Consulting on the plan

Prior to publishing the plan a 12 week statutory consultation period will take place from 27th November 2017 to 18th February 2018. A copy of the draft well-being plan will be provided to each of the statutory consultees.

These are:

- *The Commissioner;*
- *The Board's invited participants;*
- *its other partners;*
- *such of the persons who received but did not accept an invitation from the board under Section 30 as the board considers appropriate;*
- *the local authority's overview and scrutiny committee;*
- *relevant voluntary organisations as the board considers appropriate;*
- *representatives of persons resident in the area;*
- *representatives of persons carrying on business in the area;*
- *trade unions representing workers in the area;*
- *such persons with an interest in the maintenance and enhancement of natural resources in the board's area, as the board considers appropriate;*
- *any other persons who in the opinion of the board, are interested in the improvement of the area's economic, social, environmental and cultural well-being.*

It will also be important to engage with a range of other stakeholders, including local people and businesses.

Approving the plan

The plan must also be approved by each of the prospective statutory members of the board. This must be approved by Newport City Council full council. In respect of Aneurin Bevan University Health Board, South Wales Fire and Rescue Service and Natural Resources Wales the plan may only be approved for publication at a meeting of the body in question. The plan will then be approved by the PSB. Timescales are detailed below:

Date	Action
Mar 2018	Sign off of Local Well-being Plan by Natural Resources Wales Board
26 th Mar 2018	Sign off of Local Well-being Plan by Full Fire Authority
28 th Mar 2018	Sign off of Local Well-being Plan by ABUHB Board
18 th Apr 2018	Sign off of Local Well-being Plan by Newport City Council Cabinet
24 th April 2018	Sign off of Local Well-being Plan by Newport City Council, Full Council
1 st May 2018 – tbc	Local Well-being Plan to be agreed by PSB

Implementing and monitoring progress of the plan

The plan will be published on the 3rd May 2018. Once the plan has been published the work will start on each of the five interventions.

The measurements that have been set out in the plan against each intervention will assist the PSB in evaluating the level of success in raising the well-being of the city, and identify areas that require additional focus or revised commitments.

Progress will be monitored throughout the year and reported annually. The measures chosen are a combination of national, regional and local indicators, selected to clearly demonstrate progress against each intervention and objective.

It is recognised that while reporting annually, and the need to demonstrate short term impact, many of the progress measures chosen will require a long-term view in order to achieve the desired outcome.

More Information

For further information about One Newport PSB, the Local Well-being Plan or partnership arrangements in the city please visit our website at <http://onewportlsb.newport.gov.uk>

Contact Details

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Appendix 1: Other Plans

We have endeavoured to write a Well-being Plan that is targeted and focused. As such the plan does not include all the work that is going on in Newport that contributes to the Well-being Goals.

There are a number of other partnerships that deliver on specific agendas in Newport and at a regional level. We will need to ensure that the actions identified in the plan complement and support other work and do not duplicate efforts.

Some of the other main partnerships and plans are listed below:

Cardiff Capital Region (CCR)

The CCR City Deal is an agreement between the UK government, the Welsh government and the ten leaders of the local CCR. The ten local authorities are Blaenau Gwent, Bridgend, Caerphilly, Cardiff, Merthyr Tydfil, Monmouthshire, Newport, Rhondda Cynon Taff, Torfaen and Vale of Glamorgan.

The overarching goal of the City Deal is to generally improve economic conditions in the area, the specific aims of the CCR can be summarised to: improve productivity; tackle worklessness; build on foundations of innovation; invest in physical and digital infrastructure; provide support for business; and ensure that any economic benefits are felt across the region. A core project of the City Deal is the delivery of an integrated South Wales Metro.

The UK Government and Welsh Government have committed £1.1bn to the City Deal – which is supported by an additional £120m committed from the 10 local authority partners.

Gwent Strategic Well-being Assessment Group (GSWAG)

This group was set up to share best practice across the Gwent area in the development of the Well-being Assessments and the Well-being Plan. Representatives from the five local authorities Blaenau Gwent, Caerphilly, Monmouthshire, Newport and Torfaen, Natural Resources Wales, South Wales Fire & Rescue Service, Public Health Wales representing Aneurin Bevan University Health Board, Gwent Police Heddllu, Police & Crime Commissioner's Office and the Gwent Health and Social Care Transformation Team are members of the group.

This group has worked on a number of regional projects to assist in the well-being planning work. Most recently they have developed a set of regional priorities that could be worked on across the Gwent area.

Regional Partnership Board (RPB) - Joint Area Plan

The Social Services & Well-being (SSW) (Wales) Act 2014 requires a Joint Area Plan to be developed on the local health board footprint. The joint area plan should set out the specific care and support services proposed to be provided or arranged in relation to each core theme. The core themes are children and young people, older people, health and physically disabled people, people with learning disabilities and autism spectrum disorder, mental health, sensory impairment, carers who need support and violence against women, domestic abuse and sexual violence. This plan will be published in April 2018 and the Gwent RPB will be responsible for implementing the plan in the greater Gwent area (Blaenau Gwent, Caerphilly, Monmouthshire, Newport and Torfaen).

Gwent-wide Adult Safeguarding Board (GWASB)

The GWASB is the forum responsible for the strategic leadership, monitoring and reviewing of adult safeguarding practice in Gwent; and is as an opportunity for partners to work together across the region, to

embed interagency partnership for the strategic leadership, monitoring and reviewing of adult safeguarding practice.

South East Wales Safeguarding Children Board (SEWSCB)

Safeguarding and promoting the welfare of children requires effective coordination in every local area and the SSW Act puts in place regional Safeguarding Children Boards, which are the key statutory mechanism for agreeing how the relevant organisations in each local area will cooperate to safeguard and promote the welfare of children, and for ensuring the effectiveness of what they do. The SEWSCB has replaced the five former Local Safeguarding Children Boards in Blaenau Gwent, Caerphilly, Monmouthshire, Newport and Torfaen.

South East Wales Violence against Women, Domestic Abuse and Sexual Violence (VAWDASV) Partnership Board

The VAWDASV (Wales) 2015 Act aims to improve the Public Sector response by providing the strategic focus to improve the arrangements for the prevention, protection and support for individuals affected by such violence and abuse.

The SE Wales VAWDASV board has been established to provide the governance vehicle for the regional partnership for related services. The Board parallels the SE Wales SEWSCB and GWASB. All three boards will link together to provide a framework of safeguarding governance and will ensure that communication links exist with strategic multi-agency partnerships working across the region including the RPB.

Gwent Substance Misuse Area Planning Board (APB)

The APB covers Blaenau Gwent, Caerphilly, Monmouthshire, Newport and Torfaen and contains representatives of these five local authorities; membership is also drawn from Aneurin Bevan University Health Board (ABUHB), Gwent Police, National Offender Management Service (NOMS), Aneurin Bevan Gwent Public Health Team and a representative for service users and carers. The Gwent APB provides advice and support to responsible authorities in order to plan, commission and monitor delivery of high quality treatment and prevention services that are based on the needs of substance misusers, families and communities. The APB currently discharges an annual regional SMAF budget of £4.4m on behalf of the 5 local authorities to provide adult and young person's drug, alcohol and family support services within the region.

Gwent Police & Crime Plan

The Gwent Police and Crime Plan – Delivering a Safer Gwent was published in April 2017. This plan sets out the Police and Crime Commissioner's police and crime priorities for Gwent for the next three years. The priorities identified in the plan are crime prevention, supporting victims, community cohesion, tackling antisocial behaviour and effective service delivery. This plan is overseen by the Police and Crime Panel. The Gwent Police and Crime Panel provides support and challenge to the Commissioner by way of whether the aims of the plan have been achieved.

Gwent Local Criminal Justice Board

The Gwent Local Criminal Justice Board (GLCJB) is a non-statutory partnership which brings together the core criminal justice agencies together with a range of key stakeholders in order to improve the efficiency and effectiveness of the local criminal justice system.

The GLCJB is responsible for delivering area level contributions to deliver a fair, efficient and effective Criminal Justice System.

Newport Economic Network (NEN)

The NEN was established in 2014, with representatives from business, education, housing, sport, Welsh Government, leisure, tourism and the city council. The purpose of the network is *“a collective of stakeholders with a mutual interest to promote and develop the economy of Newport. The network will identify key priorities, marshal resources and co-ordinate activity to deliver economic opportunities for all communities across the city”*.

Scrutiny Report

Performance Scrutiny Committee - Partnerships

Part 1

Date: 10 January 2018

Subject: Forward Work Programme Update

Author Overview and Scrutiny Officer

The following officers have been invited to attend for this item:

Meryl Lawrence - Overview and Scrutiny Officer.

Section A – Committee Guidance and Recommendations

1. Recommendations to the Committee

The Committee is asked to:

- (i) Endorse the proposed schedule for the next two Committee meetings;
- (ii) Confirm the topics to be considered, the invitees for each item, and indicate whether any additional information or research is required; and
- (iii) Note the list of reports that have been sent to the Committee for information over the last month.

2. Context

- 2.1 The purpose of a forward work programme is to help ensure Councillors achieve organisation and focus in the undertaking of enquiries through the Overview and Scrutiny function. Effective work programming is essential to ensure that the work of Overview and Scrutiny makes a positive impact upon the Council's delivery of services.
- 2.2 The Centre for Public Scrutiny's Good Scrutiny Guide recognises the importance of the forward work programme. In order to 'lead and own the process', it states that Councillors should have ownership of their Committee's work programme, and be involved in developing, monitoring and evaluating it. The Good Scrutiny Guide also states that, in order to make an impact, the scrutiny workload should be co-ordinated and integrated into corporate processes, to ensure that it contributes to the delivery of corporate objectives, and that work can be undertaken in a timely and well-planned manner.

- 2.3 Further information about the work programming process, including the procedures for referring new business to the programme, can be found in our Scrutiny Handbook on the Council's Scrutiny webpages (www.newport.gov.uk/scrutiny).

3. Information Submitted to the Committee

- 3.2 The following information is attached:

Appendix 1: The current Committee forward work programme;

Appendix 2: List of information Reports sent to the Committee over the last month.

Section B – Supporting Information

4 Risk

- 4.1 If proper work programming procedures are not put in place, the organisation and prioritisation of the work programme is put at risk. The work of Overview and Scrutiny could become disjointed from the work of the rest of the Council, which could undermine the positive contribution Overview and Scrutiny makes to service improvement through policy development.
- 4.2 This report is presented to each Committee every month in order to mitigate that risk. The specific risks associated with individual topics on the work programme will need to be addressed as part of the Committee's investigations.

5 Links to Council Policies and Priorities

- 5.1 Having proper work programming procedures in place ensures that the work of Overview and Scrutiny makes a positive impact upon the Council's delivery of services, contributes to the delivery of corporate objectives, and ensures that work can be undertaken in a timely and well-planned manner.

6 Financial Implications

- 6.1 There will be financial consequences for some of the reviews undertaken. These will be commented upon by the Head of Finance as the reports are presented. The preparing and monitoring of the work programme is done by existing staff for which budget provision is available.

Background Papers

Scrutiny Handbook

**Performance Scrutiny Committee – Partnerships
– Forward Work Programme**

Wednesday 28 February 2018 at 5pm		
Topic	Invitees	Information Required / Committee's Role
Education Achievement Services (EAS) Business Plan	Chief Education Officer EAS Representative	Performance Scrutiny – of the EAS Partnership and its achievement of the objectives within the Business Plan and consider the impact of the plan for communities within Newport
Education Achievement Services Contribution – Financial Year 2017/18 and Value for Money Model for Commissioning Arrangements	Chief Education Officer EAS Representative	Detail of the financial contribution which the Council has made and the level of support which the EAS has provided to Newport over the financial year 2017/8. Information on a “Value For Money Model” so that the approach developed could be applied more widely

Wednesday 25 April 2018 at 5pm		
Topic	Invitees	Information Required / Committee's Role
National and Regional Adoption Service	Head of Children and Young People	TBC
Education Achievement Services (EAS) Governor Support	Chief Education Officer EAS Representative	Scrutiny of EAS Partnership – through consideration of the level of support in place for Governors, responsibilities for funding this support and an assessment of the adequacy of resources for Governors.
Shared Resource Service (SRS) Update	Head of People and Business Change; Chief Officer of Shared Resource Service (SRS).	Update on the Partnership arrangements since its inception in April 2017.

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List of Reports sent to the Committee for information
Up to 3 January 2018

Name of Report	Date sent to Committee	Comments Received
None	-	-

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